

The English text is an unofficial translation. In case of any discrepancies between the Swedish text and the English translation, the Swedish text shall prevail.

REMUNERATION REPORT 2021

INTRODUCTION

This report describes how the guidelines for executive remuneration of Ascelia Pharma AB (“**Ascelia Pharma**”), adopted by the Annual General Meeting 2020, were implemented in 2021. The report also provides information on remuneration to the CEO and a summary of the company’s outstanding share-related incentive plans. The report has been prepared in accordance with the Swedish Companies Act and the Remuneration Rules issued by the Swedish Corporate Governance Board.

Further information on executive remuneration is available in note 7 (Employees and remuneration) on pages 64-69 in the Annual Report for 2021. Information on the work of the remuneration committee in 2021 is set out in the corporate governance report available on pages 38-44 in the Annual Report for 2021.

Remuneration of the board of directors is not covered by this report. Such remuneration is resolved annually by the Annual General Meeting and disclosed in note 7 on page 65 in the Annual Report for 2021.

KEY DEVELOPMENTS 2021

The CEO summarizes the company’s overall performance in his statement on page 5 in the Annual Report for 2021.

THE COMPANY’S REMUNERATION GUIDELINES: SCOPE, PURPOSE AND DEVIATIONS

A prerequisite for the successful implementation of the company’s business strategy and safeguarding of its long-term interests, including its sustainability, is that the company can recruit and retain highly competent senior executives with a capacity to achieve set goals. To this end, the company must offer competitive remuneration on market terms. The company’s remuneration guidelines enable the company to offer senior executives a competitive total remuneration.

Under the remuneration guidelines, executive remuneration shall be on market terms and may consist of the following components: fixed cash salary, variable cash remuneration, pension benefits and other benefits. The variable cash remuneration shall be linked to financial and/or non- financial criteria. They may be individualized, quantitative or qualitative objectives. The criteria shall be designed to contribute to the company’s business strategy and long-term interests, including its sustainability, by for example being clearly linked to the business strategy or promote the senior executive’s long-term development.

The guidelines are found on pages 41-42 in the Annual Report for 2021. During 2021, the company has complied with the applicable remuneration guidelines adopted by the general meeting. No deviations from the guidelines have been decided and no derogations from the procedure for implementation of the guidelines have been made. The auditor’s report regarding the company’s compliance with the guidelines is available on <https://www.ascelia.com/corporate-governance/general-meeting/>. No remuneration has been reclaimed.

In addition to remuneration covered by the remuneration guidelines, the general meetings of the company have resolved to implement long-term share-related incentive plans.

Table 1 – Total remuneration of the CEO in 2021 (TSEK)

Name of CEO	Fixed remuneration		Variable remuneration		Extraordinary items	Pension expense incl. insurance	Total remuneration	Proportion of fixed and variable remuneration
	Base salary	Other benefits	One-year	Multi-year				
	Salary + holiday pay	Company car etc.	Bonus	Share-related incentive plans*				
Magnus Corfitzen	1,813	131	576	10,026	83	553	13,182	19/81

* The amount for share-related incentive plans reflects both the value of options that were exercised in 2021 (option program 1) as well as the value of vested options in 2021, at the vesting date, for the outstanding options in option program 2.

OUTSTANDING SHARE-RELATED AND SHARE PRICE-RELATED INCENTIVE PLANS

Share option plans

The company has implemented two share option plans (2018/2021 and 2018/2022) for executive management members. In the share option plans, the participants have been granted options free of charge. Option plan 2018/2021, which was granted in April 2018, was exercised in March 2021 (481,573 options in total). Option plan 2018/2022 (505,095 options), which was granted 23 November 2018, is subject to three-year vesting period and the options are exercisable during November 2022 to January 2023.

Vesting of options is subject to continued employment (service period) during the vesting period. For the active option program per 31 December 2021, the CEO has been granted 183,671 options. For the company as a whole, the total number of outstanding options is 663,796 (incl. options to cover social security payment). This corresponds to 2% of the shares in the company per 2021-12-31 on a fully diluted basis.

Share saving programs

The company has further implemented three share saving programs (2019/2022, 2020/2023, 2021/2024) offered to all employees. For each acquired ordinary share by the participant ("Saving Shares"), the participant is entitled to receive 1 matching share ("Matching Shares"). In addition, the participant shall have the possibility to receive up to 5 performance shares ("Performance Shares") for each Saving Share. Receipt of both Matching Shares and Performance Shares are conditional upon the fulfilment of the following conditions:

(a) that the participant has retained all Saving Shares during the period from the expiration of the relevant investment period to the end of the relevant Saving Period (31 December 2022 for 2019/2022 program, 30 September 2023 for the 2020/2023 program and 30 September 2024 for the 2021/2024 program);

(b) that the participant has continued to be employed by the company throughout the relevant Saving Period; and

(c) the receipt of Performance Shares is further conditional upon that the requirement related to the development of the company's share price from the date of the annual general meeting when the programs were decided (14 November 2019 for the 2019/2022 program, 6 May 2020 for the 2020/2023 program and 5 May 2021 for the 2020/2024 program) to the end of the Saving Period. Performance shares are awarded for share price development between 20% to 80%.

Since the Saving Periods for the share saving programs are still running, no Matching Shares or Performance Shares have been awarded to the participants.

The CEO has invested in 24,500 Savings Shares in program 2019/2022, 11,000 Saving Shares in program 2020/2023 and 10,000 Saving Shares in program 2021/2024. For the company as a whole, 162,045 Saving Shares have been acquired by the participants (67,030 in program 2019/2022, 54,145 in program 2020/2023 and 40,870 in program 2021/2024).

Table 2 – Share option plans (CEO)

Name of CEO	The main conditions of share option plans							Information regarding the reported financial year					
	1 Name of plan	2 Service period	3 Award date	4 Vesting date	5 End of retention period	6 Exercise period	7 Exercise price of the share and date	Opening balance	During the year		Closing balance		
								8 Share options held at the beginning of the year	9 Share options awarded	10 Share options vested	11 Share options subject to a service condition	12 Share options awarded and unvested	13 Share options subject to a retention period
Magnus Corfitzen	2018/2021	2018-2019	26/04/2018	50% vesting at award date 25% at 31 Oct 2018 25% at 31 Oct 2019	13/03/2021	2021-03-13- 2021-06-13	8 SEK per share	275,185	-	-	-	-	-
	2018/2022	2018-2022	23/11/2018	25% at 31 Oct 2019 25% at 31 Oct 2020 25% at 31 Oct 2021 25% at 31 Oct 2022	01/11/2022	2022-11-01- 2023-01-31	22,50 SEK per share	183,671	-	45,918*	45,918	45,918	45,918
TOTAL								458,856	-	45,918	45,918	45,918	45,918

* The value of the vested options in 2021 in option program 1 at the vesting date 31 October 2021 was 236 TSEK (calculated as the share price that day less the exercise price multiplied by the number of vested options).

Table 3 – Share saving programs (CEO)

Name of CEO	Main conditions					Information regarding the reported financial year				
						Opening balance	During the year	Closing balance		
	Specification of plan	Performance period	Award date	Vesting period (saving period)	End of retention period	Number of saving shares at start of year	Saving shares acquired	Shares subject to a performance condition*	Shares unvested at year end*	Shares subject to a retention period*
Magnus Corfitzen	LTI 2019	14 Nov 2019 - 31 Dec 2022	14/11/2019	Jan 2020 - Dec 2022	31/12/2022	24,500	-	24,500	24,500	24,500
	LTI 2020	6 May 2020 - 30 Sep 2023	06/05/2020	May 2020 - Sep 2023	30/09/2023	11,000		11,000	11,000	11,000
	LTI 2021	5 May 2021 - 30 Sep 2024	05/05/2021	May 2021 - Sep 2024	30/09/2024	-	10,000	10,000	10,000	10,000
TOTAL						35,500	10,000	45,500	45,500	45,500

* The total estimated costs throughout the vesting period 2020-2024 for all share saving programs amount to 5.3 MSEK. The calculation of costs is based on the generally accepted modelling technique Monte Carlo for simulation of future share prices.

APPLICATION OF PERFORMANCE CRITERIA

The performance criteria for the CEO's variable remuneration have been selected to deliver the company's strategy and to encourage behavior which is in the long-term interest of the company. The performance criteria for the CEO in 2021 have been composed of both operational and financial criteria that overall supports the long-term strategic direction and value creation of Ascelia Pharma.

Table 4 – Outcome of the CEO's variable remuneration for 2021

In 2021, the CEO was awarded 576 TSEK in variable remuneration based on fulfilment of performance criteria. The weighting of each performance criteria and their individual degree of fulfilment are found in the table below.

Performance criteria	Relative weighting	Degree of fulfilment
Clinical development	35%	80%
Financing & Corporate	35%	
Commercial preparations	30%	

COMPARATIVE INFORMATION ON THE CHANGE OF REMUNERATION AND COMPANY PERFORMANCE

Table 5 – Remuneration and company performance in 2021 and 2020

	2021	2020
Remuneration to Magnus Corfitzen, CEO	13.2 MSEK*	4.0 MSEK
Operating Results for the Group	-137,948 TSEK	-93,428 TSEK
Share price performance	-47%	+141%
Average remuneration on FTE basis of employees of the Group and Ascelia Pharma**	1.1 MSEK	1.0 MSEK

* Of the total remuneration in 2021, around 10 MSEK reflects the of value of share-related incentive plans. The amount includes both the value of options that were exercised in 2021 (option program 1) and the value of vested options in 2021 for outstanding program (option program 2).

** Excluding members of the Group executive management.

Malmö in March 2022

The Board of Directors of Ascelia Pharma AB (publ)