

US Life Science Commercialization Success Factors

Ascelia Capital Markets Day

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CRA^{Charles} River Associates



Overview

- 15+ years of life science strategy consulting with a strong US focus
- Expertise in market access and pricing for specialty products, hospital products and therapeutics indicated for rare diseases
- Deep understanding of the US healthcare system with extensive relationships across managed care decision makers
- Overseen the development of commercialization strategies in dozens of highly successful brand launches

Education & Qualifications

- MBA, Pharmaceutical Management, Rutgers University
- BS, Engineering, Cornell University

CRA Life Sciences has more than 25 years of experience in developing Global Life **Science Commercial Strategy**





Global reach and local market depth on commercial matters

25+ years

> Decades of hands-on life sciences experience

the top

pharmaceutical

30

companies

Experience

with all of the

top 30 global

companies

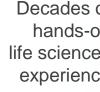
pharmaceutical

A dedicated team of life sciences consultants

220+

consultants





5 Success Factors for US Life Science Commercialization

Develop the Product



Understand the Customer



Establish a Pricing and Market Access Strategy



Align Account Teams w/ the Sales Force



Monitor progress



Develop the Product



Key Topics:

Product Positioning

Develop Brand Messages



Product Positioning

- Who are the competitors?
- What is the product's niche?

Develop Brand Messaging

- How does the product benefit prescribers?
- What value does the brand bring to access decision makers?



Understand the Customer



Key Topics:

Customers & Decision Makers

Determine Influence

Engagement Strategy





 Identify key prescribers and access decision makers



 Determine how stakeholders can be influenced



Develop an appropriate engagement strategy

Establish a Pricing and Market Access Strategy





Financial flows

Value story

Contracting





Understand financial flows



 Develop a value story that pairs well with your pricing strategy



 Develop a contracting strategy that pairs well with economic influence points

Where should a company be a couple of years prior to launch?

